Annual report 25/26

Annual report Board Veenstra

08/10/2026

Written by: Board Veenstra

Study association for Werktuigbouwkunde and Mechanical Engineering
Annual report study association Technisch Appèl 2025 – 2026

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The Dutch version of this document takes precedence.

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Preface

Dear members,

Before you lies the annual report of board Veenstra, in which we look back on the association's 2025–2026 academic year. We, as the board, have found this year to be a unique and special experience within our study programme. We look back on an incredibly wonderful and enjoyable time spent together with our (active) members and everyone else involved.

We would like to thank all our (active) members and everyone who has been involved with the association this year.

Danny Veenstra,

Chairman '25–'26

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1. Introduction

Dear members,

Before you lies the annual report of the study association Technisch Appèl for the 2025–2026 academic year. Over the past year board Veenstra has worked tirelessly for our wonderful association and will, in this report, look back on and evaluate the past year.

The board hopes you enjoy reading it.

On behalf of the eleventh board of the study association Technisch Appèl,

Danny Veenstra,

Chairman ‘25–’26

2. Objectives

2.1 Study related and social activities

The policy plan sets out the following objectives for study-related activities:

- 14 excursions, of which
    - 9 are in Dutch
    - 5 are in English

This target was achieved through:

- 22 excursions, of which
    - 14 Dutch-language excursions
    - 5 English-language excursions
    - 2 pub lectures
    - 1 workshop

The policy plan set the following targets for social activities:

Our target was:

- 8 drinks
- 5 sporting activities
- 1 activity for active members
- 1 weekend for active members
- 2 activities for Mechanical Engineering students
- 1 prom
- 1 Diës
- 1 study trip abroad
- 1 dinner for former board members
- Hannover Messe

The target was achieved through:

- 9 social gatherings
- 5 sporting activities
- 3 activities for active members
- 1 weekend for active members
- 2 activities for Mechanical Engineering students
- 1 Gala
- 1 Diës
- 1 study trip abroad
- 1 dinner for former executive committee members
- 1 Hannover Messe

2.2 External Partners and Sponsorship

The target for partnership income this year was set at €7,250. This amount was higher than in previous years, but based on previous results and the foundation that had been built, it was considered realistic and achievable. In addition to achieving this financial target, maintaining and further developing sustainable collaborations with companies was an important objective for this year.

During the Talsma and Schinkel board year, several ongoing contracts were concluded. This has provided greater financial security and continuity in partnership income. In addition, these long-term collaborations ensure that a subsequent board does not have to start entirely from scratch each year when recruiting partners. In doing so, an important foundation is being laid for the coming years, not only financially, but also in terms of relationships with companies.

During the year, however, we also faced a number of significant setbacks. Shortly before the HALV, both InProces and Target informed us within a period of two weeks that they would not be renewing their contracts. InProces indicated that the company is currently focusing on other matters. For this reason, the lecture that was still to be organised was also cancelled. At that point, communication with InProces had already been difficult for quite some time. Although attempts were made to explore possibilities for continuing the collaboration in an adjusted form, InProces did not pursue these further.

Target indicated that a decision had been made at a higher level to focus exclusively on graduated professionals, meaning that collaborations with study associations would no longer be continued. Following this announcement, I attempted to get in touch to see whether there were other possibilities within the existing collaboration, but unfortunately, I did not receive any further response. As a result, it was not possible to retain part of the contract or the associated income with either InProces or Target.

Towards the end of the board year, Maak Techniek also informed us that it did not wish to renew the partnership for the time being. At present, the company has little to no work available for students and first wants to secure new assignments before actively promoting itself among students again. Fortunately, there was still room to continue part of the collaboration. For example, we promoted Maak Techniek's MogelijkMaker programme, allowing part of the potential income to still be realised.

The three discontinued contracts represented a combined potential value of €2,550. A large part of this was lost shortly before the HALV, causing the expected total at that time to decrease to €6,275. Despite attempts to continue the collaborations, potentially in an adjusted form, this proved unfeasible with InProces and Target. As a result, the expected partnership income fell considerably below the target of €7,250, creating a significant challenge for the second half of the board year.

In addition, during the year, an issue arose with an ongoing partner that we had been unable to contact for an extended period of time. More than a month after the contract had been

automatically renewed and the payment term for the first invoice had expired, contact was re-established. Due to staff turnover and changes in positions within the company, it became apparent that the existing contract had not been properly transferred. This initially led to a discussion regarding payment. After several conversations, the outstanding invoice was eventually paid and the collaboration was continued. Ultimately, something positive even resulted from this situation: an excursion with this partner has been arranged for the following year.

After the HALV, a deliberate effort was therefore made to make up for the shortfall that had arisen. New companies were actively contacted and existing contacts were re-engaged. This resulted in three new partnerships with CAPE Holland, Royal Wagenborg and YER. Together, these three agreements account for €2,200 in income. In addition, at the time of writing, two further contracts are awaiting signature. One of these concerns a new paying partner, while the other contract concerns a collaboration for a larger activity during the introduction period. In this way, efforts have not only continued to supplement partnership income, but a valuable activity for the upcoming association year has also already been secured.

The final amount of partnership income realised within this financial year is €7,175. This means that the original target of €7,250 was achieved with a shortfall of only €75. Given the unexpected loss of €2,550 in potential partnership income during the year, I am incredibly proud of this result. By once again actively focusing on acquisition after the HALV, virtually the entire shortfall was recovered and the original financial target was ultimately almost fully achieved.

Moreover, this is not where it ends. In addition to the €7,175 within the current financial year, €2,300 in partnership income has already been secured for the next financial year. Since the current financial year can be properly closed financially with the income that has been realised, a deliberate decision was made not to bring this €2,300 forward. This allows the upcoming board to start immediately with a solid financial foundation and collaborations that have already been secured.

Looking back, I am therefore very proud of what has been achieved in terms of partnerships this year. Despite the loss of €2,550 in expected income, the financial target was achieved with a shortfall of only €75. At the same time, with €2,300 in income already secured, a strong foundation has been laid for the next financial year. Particularly given the setbacks during the year and the amount of income that had to be generated again, I consider this a result that can be looked back on with great satisfaction.

A complete overview of the partners, contract duration and associated income is included in the table below.

Bedrijf	Potentieel Bedrag	Contract datum	Betaald
Doesburg Autoverhuur	X	Loopt af op 01-07-2027	
Telefoon Dokter	X	Doorlopend 01-12-2026	
Wolfard & Wessels	€ 1.350,00	Doorlopend 25-05-2027	€ 1.350,00
YER	€ 1.250,00	Loopt af op 01-07-2027	€ 1.250,00
Thales	€ 1.000,00	Doorlopend 01-02-2027	€ 1.000,00
Equans	€ 850,00	Doorlopend 01-06-2026	
Maak Techniek	€ 825,00	Loopt af op 16-08-2026	€ 225,00
Essity	€ 700,00	Doorlopend 06-06-2027	€ 700,00
Sensor IP	€ 600,00	Doorlopend 01-07-2027	€ 600,00
Ugly Duck	€ 600,00	Loopt af op 01-12-2026	€ 600,00
Royal Wagenborg	€ 500,00	Doorlopend 01-06-2027	€ 500,00
CAPE Holland	€ 450,00	Doorlopend 01-08-2027	€ 450,00
Noordvolt	€ 300,00	Loopt af op 01-02-2027	€ 300,00
Shirt a la minute	€ 200,00	Doorlopend 01-01-2027	€ 200,00
Totaal betaald			€ 7.175,00
Totaal binnen te halen			€ 7.250,00
Verschil			-€ 75,00

2.3 Communication and promotion

In this year's policy plan, we set the objective of focusing on four communication platforms: WhatsApp, Instagram, Facebook and LinkedIn. During the first half of the year, our goal was to announce events at least two weeks in advance. Following the Half-Year General Meeting (HALV), this period was extended to three weeks, with the aim of giving members more time to plan ahead and encouraging greater participation in activities.

Additionally, a reminder was posted via Instagram Stories one week before each event, unless the event was already fully booked.

WhatsApp

This year, we used the WhatsApp group to keep members informed about upcoming events and important updates. Our aim was to promote events three weeks in advance, with the exception of events organised at the association's office. Special events were promoted more frequently.

Announcements and information about upcoming activities were shared exclusively in the announcements group. This prevented important messages from getting lost among other conversations and helped us provide members with a clear overview of our activities.

Instagram

In addition to WhatsApp, we used Instagram to promote events in a clear and organised manner. As with WhatsApp, promotional posts were published three weeks in advance, giving members sufficient time to register.

Instagram Stories also included a direct link to the event registration page. One week before each event, a reminder was posted via Instagram Stories. However, if an event had a limited number of places and was already fully booked, no additional reminder was posted.

Facebook

Facebook was used in a similar way to Instagram. Since our Instagram account was directly linked to Facebook, posts were automatically shared across both platforms.

This allowed us to maintain consistent communication and reach a wider audience, while ensuring that our events were promoted clearly and in a timely manner.

LinkedIn

To strengthen the association's professional image, we used LinkedIn to showcase our activities to potential partners and members.

For study-related activities, we prepared and published short posts on LinkedIn. This allowed both members and companies to see that our association is active and engaged.

Throughout the year, we made increasingly active use of LinkedIn, regularly publishing posts to further improve the association's visibility. The page analytics showed an increase in the number of visitors to our LinkedIn page.

Merchandise

One of our objectives for the past year was to release two merchandise items. This objective was successfully achieved.

First, we introduced the Tapp football scarf, with a total of 26 scarves ordered. This was followed by the release of Tapp playing cards, of which 50 packs were sold.

With the successful launch of these two merchandise items, we fully achieved our objective for the year.

2.4 Code of Conduct and Professionalism

Code of Conduct

During the Boikon excursion, we realised that many new members were unaware of the existence of the Code of Conduct and the associated blacklist. This was mainly because these documents were not displayed in a visible and easily accessible location on the website. We therefore addressed this issue by adding the Code of Conduct to the "My SV Tapp" section of the website.

Over the past year, the blacklist was used on seven occasions due to violations of Article 2 of the Participation Policy. As the activity had a waiting list of eight people, participation restrictions were imposed for the next two excursions in accordance with the sanctions table, an internal document used by the board to determine appropriate restrictions.

Throughout the past year, we also introduced a designated sober board member during social gatherings. At least one board member remained sober at each gathering and acted as the main point of contact throughout the event. To ensure that the designated board

member was easily recognisable, we purchased a special tie, which was worn by the board member on duty during the event.

Digital Professionalisation

At the beginning of the past year, we purchased an external hard drive to ensure the security and preservation of the association's digital records.

The hard drive serves as a physical backup of the association's digital archive, containing minutes from board and committee meetings, important documents such as the statutes and Code of Conduct, and the "Board Archive" folder.

The archive is updated on a monthly basis to ensure that important information and documents remain securely stored and accessible.

BOTTOMS ON THE TABLE (BOT) SESSIONS

In our policy plan, we established the objective of holding monthly BOT sessions. However, after two sessions, we decided to discontinue them, as there was no real need for a dedicated moment to discuss frustrations or concerns within the board.

Since we had already known each other for a long time, we felt comfortable enough to openly discuss any frustrations or issues as they arose.

To ensure that BOT sessions were no longer necessary, the chairperson held individual conversations with each board member to discuss how things were going within the board.

Following these conversations, we unanimously decided to discontinue the BOT sessions.

2.5 The office

This year, we started organising office activities. The aim was to make it easier for members to pop into the office. We tried to schedule these as much as possible during the breaks between lessons. However, much to our frustration, the lessons were often rescheduled again by the course planners. As a result, attendance during these times varied greatly.

One of our goals this year is to make the office a more attractive place where members enjoy getting together. We want the office to be not just a workspace for the board, but also a cosy and welcoming environment where you can easily meet others.

2.5.1 Board members' attendance during office hours

On Monday morning, we posted the schedule of office hours for the coming week. We also included details of which board member would be present at what time. This meant that members knew in advance whether the right person would be on campus to answer a specific question. This went down well and we also received positive feedback on this from our members.

2.5.2 Office activities

This year, our aim was to organise 14 office activities; these were simple, informal occasions such as a games tournament, a coffee break or gaming sessions. These were intended to encourage members to pop into the office more often and get to know one another.

Attendance at these events varied greatly. When scheduling these sessions, we took into account as far as possible that first- and second-year students had just finished a lecture or had a free period. Unfortunately, this window of opportunity was sometimes lost due to timetable changes, which meant attendance was lower than expected. Attendance fluctuated between 5 and 15 people. We did, however, notice that, apart from the office activities, more members dropped by the office for a friendly chat or a game.

2.5.2 Lunch hours

The lunch hours remained as popular as ever this year. Held regularly on the first Monday of the month, they consistently created a lively and well-attended atmosphere in the office. Some members popped in for a quick bite to eat, whilst others preferred to take their time catching up, meeting new people or simply hanging around for a game of 'Trackmania'. All of this made the lunch breaks a valuable part of the day. We are therefore delighted with the high turnout and the enthusiastic atmosphere that has prevailed throughout this year.

2.5.2 Office move

In early March, we were shocked to learn that, as part of the reorganisation being carried out by Hanze, we would have to move to a much smaller office. To give you an idea: for ZP11, the reorganisation meant that two study programmes would be moving into the building from other locations, which meant that all the other study programmes would have to give up some of their space. This affected all the study programmes based in ZP11. Initially, no consideration whatsoever was given to the impact this would have on the association, and we had not even been informed of this plan. It was only through a slip of the tongue by a Hanze staff member that we discovered this was happening behind the scenes, and we took

immediate action. As we did not want to be simply relegated to a small, cramped cubicle after ten years, there were numerous discussions with the project group responsible for this project. This has resulted in the best possible outcome. Unfortunately, we have inevitably had to scale back on office space, but we still share a single office with sv Scopus. Our new location is ZP11 C1.42.

3. Evaluation of Study-Related Activities

Under this heading, all activities that have taken place are briefly summarised.

3.1 Study-Related Activities

3.1.1 VDL ETG Almelo (2 October 2025)

- **Where:** VDL ETG Almelo
- **When:** Thursday 2 October 2025, from 13:30 to 16:00
- **Transport:** By car
- **Number of participants:** 18 students
- **Programme:** Presentation, company tour and explanation of internship and career opportunities
- **Impression:** Educational and successful excursion providing an interesting insight into the high-tech manufacturing industry.

On Thursday 2 October 2025, we went on an excursion to VDL ETG in Almelo. The excursion lasted from 13:30 to 16:00. We departed at 11:30 with three cars and twelve students; another six students joined us in Almelo using their own transport. In total, there were eighteen participants and there were no cancellations.

At VDL ETG, we were given an insight into the high-tech manufacturing industry. The company develops and manufactures complex systems and components for, among other things, semiconductor manufacturing equipment, medical equipment and the aerospace industry. What stood out was that everything from design and engineering to production and assembly takes place under one roof. During the tour, we saw impressive machines and cleanrooms, where work is carried out with extreme precision because the products must meet stringent requirements.

We received a warm welcome with coffee and a clear presentation that was not too long. The group was interested and engaged. Internship opportunities were also discussed, and the company was enthusiastic about our visit.

In short, it was a successful and educational excursion.

3.1.2 BD Drachten (9 October 2025)

- **Where:** BD Drachten
- **When:** Thursday 9 October, from 09:30 to 12:30
- **Transport:** By coach arranged by Hanze
- **Number of participants:** 45 participants (3 cancellations)
- **Programme:** Company presentation, tour and introduction to the medical high-tech sector
- **Impression:** An educational and interesting excursion during which the participants gained a good understanding of BD Kiestra's innovative medical equipment and international operations.

In collaboration with the second-year lecturers, we visited the Innovation Cluster Drachten (ICD), where, among other companies, we visited BD Kiestra in Drachten. We departed from Zernikeplein 11 by coach at 08:30 and arrived at BD Kiestra at around 09:30, where the programme began. At 12:30, we departed by coach for Philips.

BD Kiestra specialises in high-tech medical equipment, particularly incubator systems used for bacterial research. The company is the market leader within this segment, and approximately 90% of research centres and hospitals worldwide use BD systems. BD is an internationally operating company, with the various devices being assembled at the Drachten location.

A total of 45 participants took part in the safari; three participants had cancelled due to illness or other circumstances. The visit to BD Kiestra was well received. The participants found it interesting to gain insight into the medical high-tech sector and were impressed by the scale and level of innovation of the company.

3.1.3 Philips Drachten (9 October 2025)

- **Where:** Philips, Drachten
- **When:** Afternoon programme following departure from BD Kiestra at 12:30
- **Transport:** By coach arranged by Hanze
- **Number of participants:** 45 participants (3 cancellations)
- **Programme:** Presentation and tour of the automated production environment
- **Impression:** A well-organised and educational excursion during which the participants gained an interesting insight into Philips' modern, highly automated production processes.

After the visit to BD Kiestra, we departed by coach for Philips in Drachten at 12:30. The programme at Philips took place in the afternoon. At 15:40, we departed by coach for Groningen.

Philips is an international high-tech company with a broad product portfolio. The Drachten location mainly focuses on the development and production of electric shavers and electric toothbrushes. The production lines are largely automated and make use of advanced technologies that are applied on a large scale.

During the visit, 45 participants were present. The excursion was considered to be very well organised. The participants found it particularly interesting to see the highly automated production processes and gained many new impressions of an industry that most of them had not previously encountered.

3.1.4 Essity Hoogezand (16 October 2025)

- **Where:** Essity, Hoogezand
- **When:** Thursday 16 October 2025, from 12:15 to 16:00
- **Transport:** By train and own transport
- **Number of participants:** 22 participants (12 of whom were from Tapp, 1 cancellation)
- **Programme:** Company presentation, factory tour, LEGO team exercise and explanation of the production of TENA products
- **Impression:** An educational and interactive excursion during which the participants gained a good understanding of large-scale, automated production and the importance of collaboration and process improvement.

On Thursday 16 October 2025, we visited Essity in Hoogezand together with students from Tapp. Together with the associations Scopus and Versorium, we received a presentation and a tour of the factory and storage facility. Twelve students from Tapp were present, and there was one cancellation due to illness.

The Hoogezand facility mainly focuses on the production of TENA incontinence products. During the presentation, the students received a brief introduction to Essity, after which there was an opportunity to ask questions.

During the tour, the students gained a good understanding of the technology behind a highly automated production process. We saw how the products are assembled, inspected and automatically packaged. The speed of the machines and the level of automation were particularly impressive. The explanations provided by the employees also gave insight into the technical work required to keep these processes running and to improve them. This gave the students a better understanding of potential internships, graduation projects and technical positions within a production environment.

To conclude the visit, we participated in a LEGO game focusing on teamwork, efficiency and process improvement. By evaluating and adjusting the building process after each round, the exercise demonstrated in a fun and practical way how process improvement works in practice.

The excursion was considered educational and interesting. The combination of automation, technology and process improvement was particularly appealing and provided a good understanding of the role engineers can have within a production environment.

3.1.5 Rusthoven Groningen (29 October 2025)

- Where: Rusthoven, Groningen
- When: Wednesday 29 October 2025, from 10:00 to 12:00
- Transport: Own transport
- Number of participants: 9 participants (3 cancellations)
- Programme: Company presentation, tour of two production sites and explanation of bridge construction, steel structures and internship opportunities
- Impression: An interesting and educational excursion during which the participants gained a good understanding of the large-scale production and restoration of steel bridges and structures.

On Wednesday 29 October 2025, we visited Rusthoven in Groningen with nine participants. Since the excursion took place in Groningen, everyone travelled there independently. There were three cancellations due to illness.

After our arrival, we received a short presentation about Rusthoven and various projects in the field of bridge construction and steel structures. We then visited two production sites. At the first location, we saw, among other things, large milling machines, the assembly of bridge sections and the restoration of an old riveted bridge. At the second location, we gained an impression of the structural construction process, where large bridge sections are welded and further finished.

For the students, it was interesting to see how many different technical activities are involved in the construction and restoration of a bridge. The tour demonstrated how engineering, production and assembly come together and what role engineers play in designing and realising large structures.

The group was interested and engaged, and the excursion was considered educational. Internship opportunities were also discussed, giving the students a better understanding of Rusthoven as a potential place for an internship or future technical career.

3.1.6 Boikon Leek (12 November 2025)

- **Where:** Boikon, Leek
- **When:** Wednesday 12 November 2025, from 13:30 to 16:30
- **Transport:** Partly by public transport, partly by own transport
- **Number of participants:** 16 participants (2 cancellations and 2 no-shows)
- **Programme:** Company presentation, factory tour and concluding drinks
- **Impression:** An interesting and informal excursion during which the participants were introduced to Boikon's various innovative business divisions and the broad applications of automation.

On Wednesday 12 November 2025, we visited Boikon in Leek. The excursion lasted from 13:30 to 16:30. A number of people travelled to Boikon together with Tapp, but the majority travelled using their own transport. In total, there were sixteen participants, two cancellations and two participants who did not show up. They received a warning, as they were not aware of the code of conduct and, at the time, it was not yet easily accessible on the website.

Boikon is an innovative company involved in automation across various sectors. The company is divided into several specialised divisions: Duco, Foske, Djura, Melle, Sybolt and Falko. Each division has its own speciality, giving Boikon a broad and diverse range of activities. Duco forms the basis for many technical applications and focuses on modular systems for machines, production lines and workstations. Foske develops automation solutions for the medical sector, such as hospitals and laboratories, with an emphasis on precision, reliability and hygiene. Djura focuses on track-and-trace technology, which allows products to be tracked throughout the entire production and distribution process. Melle develops smart technology for more efficient and scalable woodworking and production lines, improving throughput capacity, safety and ergonomics in industrial environments. Sybolt focuses on prefabricated construction and develops machines that allow complete walls and panels for houses to be manufactured in a factory. These are currently used by Van Wijnen in Heerenveen to build approximately one thousand houses per year. Finally, Falko develops thermoplastic materials for applications including the aerospace industry, which are lightweight yet strong and reliable. Through these different divisions, Boikon provides solutions to a wide range of markets, from industry and the medical sector to construction and aerospace.

We received a warm welcome at Boikon with coffee and biscuits. The presentation was partly given by two Tapp members who are currently doing their internships at the company. The presentation was clear, and the group was particularly interested in the Sybolt and Falko divisions. Afterwards, we were given a tour of the factory. Although there was not much to see due to the recent delivery of a large hospital installation, the excursion remained interesting. After the tour, we stayed for a while and enjoyed some drinks, snacks and a beer.

3.1.7 Pub Lecture HARD (26 November 2025)

- **Where:** Gelkinge 40, Groningen
- **When:** Wednesday 26 November 2025
- **Transport:** Own transport
- **Number of participants:** 14 participants from Tapp
- **Programme:** Presentation by Hanze Racing Division (HARD), explanation of the development of their electric race car and drinks afterwards
- **Impression:** An enjoyable and educational evening during which the participants gained an interesting insight into the world of student engineering, motorsport and teamwork.

On Wednesday 26 November, together with HSV, we organised a pub lecture at Gelkinge 40, presented by HARD (Hanze Racing Division). Fourteen participants from Tapp attended.

During this enjoyable and educational evening, the students from HARD enthusiastically talked about their projects, technical challenges and the development of their racing vehicles. While enjoying a drink, interesting conversations took place and those present gained a unique insight into the world of student engineering and motorsport.

HARD (Hanze Racing Division) is a student team from Hanze University of Applied Sciences Groningen that focuses on designing, building and further developing an innovative racing vehicle. Within the team, students from various degree programmes work together on engineering, design and organisation, gaining practical experience in high-performance engineering and teamwork. This year, they are working on a new fully electric car which they will eventually use for racing.

We concluded the pub lecture with a beer and can look back on a successful evening.

3.1.8 Kikkoman Sappemeer (1 December 2025)

- **Where:** Kikkoman, Sappemeer
- **When:** Monday 1 December 2025, from 13:00 to 16:00
- **Transport:** By car and own transport
- **Number of participants:** 15 students from Tapp (excluding 2 participants from Maak Techniek)
- **Programme:** Presentations by Kikkoman and Maak Techniek, tour and explanation of the soy sauce production process and internship/part-time job opportunities
- **Impression:** An educational and interesting excursion during which the participants gained a good understanding of automated food production and the technology behind the fermentation process.

On Monday 1 December 2025, we visited Kikkoman in Sappemeer. The excursion took place from 13:00 to 16:00. At 12:15, we gathered at the main railway station. As the excursion was organised together with Maak Techniek, two cars from Maak Techniek and one car from Tapp travelled to Sappemeer. A number of students travelled independently. Excluding the two participants from Maak Techniek, fifteen students attended.

Kikkoman Sappemeer is a leading production company within the international Kikkoman Group, primarily known for the production of soy sauce and other seasonings. The Sappemeer facility mainly focuses on the fermentation and processing of soy products for the European market. Thanks to high quality standards, advanced production techniques and a strong focus on food safety, Kikkoman plays an important role within the food industry.

Upon arrival, we received a warm welcome with coffee and were given a presentation about the company, the history of Kikkoman and the soy sauce production process. The presentation covered the natural fermentation process and the rapid growth the company has experienced in recent years. Afterwards, two employees from Maak Techniek gave a short presentation about their work at Kikkoman and other companies. Maak Techniek supports industrial companies in the Northern Netherlands with maintenance processes and made this excursion possible.

Following the presentations, we were given a tour of the factory. We gained a good understanding of the production process, from raw materials and fermentation tanks to bottling and packaging. The scale of the production process and the level of automation were impressive, while it also became clear how much knowledge and precision are required to ensure consistent quality. During the tour, there was plenty of opportunity to ask questions, and the employee guiding us spoke enthusiastically about his work and role within the company.

The fifteen students considered the excursion educational and interesting. The presentations were clear and informative, and the tour provided a good understanding of the production

process without us having to enter the factory itself. Afterwards, internship opportunities and the technical part-time job opportunities at Maak Techniek were also discussed.

3.1.9 Tata Steel IJmuiden (22 January 2026)

- **Where:** Tata Steel, IJmuiden
- **When:** Thursday 22 January 2025, from 13:00 to 16:00
- **Transport:** By five cars and own transport
- **Number of participants:** 24 participants
- **Programme:** Company presentation, bus tour of the site and tour of the steel production facilities and galvanising plant
- **Impression:** An impressive and educational excursion during which the participants gained a unique insight into large-scale steel production and the advanced processes within Tata Steel.

On Thursday 22 January 2025, we visited Tata Steel in IJmuiden with 24 participants. We departed from Groningen in five cars, with one student joining independently. Two earlier cancellations were filled by students from the waiting list.

Upon arrival, we received a presentation about Tata Steel, and an intern spoke about his work and experiences within the company. This gave the students an interesting insight into the opportunities to complete an internship and gain practical experience within a large industrial environment.

We then took a bus tour of the extensive site. Among other facilities, we visited the steel production facilities and the galvanising plant, where steel coils several kilometres in length are processed. The enormous scale of the installations and the complexity of the production processes were particularly impressive to the group. During the tour, it became clear how much engineering, automation and process control are required to ensure that the various stages of the production process work together effectively.

The visit therefore gave the students a good understanding of the technical challenges and activities within heavy industry. It also demonstrated the role engineers can play in maintaining, automating and improving large-scale production processes.

The excursion was considered impressive and educational. It was particularly interesting to visit an environment that is not normally accessible and to see the scale of steel production up close. The enthusiastic guidance and the intern's experiences also made the visit relevant for students considering an internship, graduation project or future career.

3.1.10 Pub Lecture Maak Techniek (5 March 2026)

- **Where:** Gelkinge 40, Groningen
- **When:** Thursday 5 March 2026
- **Transport:** Own transport
- **Number of participants:** 18 participants from Tapp, 1 cancellation due to illness
- **Programme:** Pub lecture by MogelijkMaker Peter Brouwer from Maak Techniek on change management, a practical example at Avebe and an interactive AI assignment
- **Impression:** An enjoyable and educational evening during which students were introduced to change management and discovered how they can gain relevant practical experience through Maak Techniek.

On Thursday 5 March 2026, together with Maak Techniek, we organised a pub lecture at Gelkinge 40. Eighteen participants from Tapp attended.

During the evening, MogelijkMaker Peter Brouwer explained change management using a project at Avebe as a practical example. Students learned why changes within organisations can sometimes be difficult and how effective communication can help create support for change. They then worked on an interactive AI assignment, in which they created a “propaganda poster” aimed at influencing behaviour within an organisation.

In addition, the students learned more about the opportunities available through Maak Techniek. Through Maak Techniek and De Technische Bijbaan, students can gain relevant work experience at technical companies and on technical projects during their studies. This allows them to directly apply the knowledge gained during their degree programme in practice while simultaneously becoming familiar with the technical field.

We concluded the pub lecture with a drink and can look back on a successful and educational evening.

3.1.11 Jansen & Heuning (19 March 2026)

- Where: Jansen & Heuning, Groningen
- When: Wednesday 19 March 2026
- Transport: Own transport
- Number of participants: 16 participants
- Programme: Presentation about Jansen & Heuning and their technical projects, followed by a tour of the company
- Impression: An interesting and educational excursion during which students were introduced to industrial transport systems, were able to see the company from the inside and learned more about internship and career opportunities.

On Wednesday 19 March 2026, we visited Jansen & Heuning in Groningen with 16 participants.

During the excursion, we received a presentation from the former owner, who spoke with great passion about the company and its various projects. Jansen & Heuning designs and manufactures industrial transport and handling systems for bulk materials. These include conveyor belts, elevators and complete installations for transporting and processing materials such as sand, grain and other raw materials.

The students gained a good understanding of how engineering, production and assembly come together within a single company. After the presentation, we were given a short tour of the company, during which we were able to see part of the production process and the work being carried out in practice.

Attention was also given to internship opportunities at Jansen & Heuning. There was immediate interest from the group, making the excursion a valuable opportunity to become acquainted with potential future internship positions.

We received a warm welcome, and the informal atmosphere within the company was considered pleasant. In short, a successful and educational excursion!

3.1.12 Groningen Seaports (23 March 2026)

- **Where:** Groningen Seaports, Eemshaven and Delfzijl
- **When:** Monday 23 March 2026
- **Transport:** By bus together from Hanze, with two participants travelling independently
- **Number of participants:** 28 participants
- **Programme:** Presentation about Groningen Seaports, bus tour through Eemshaven and Delfzijl and a concluding boat trip in RIB boats
- **Impression:** A well-organised and varied excursion during which students were introduced to the ports, various technical sectors and the career and development opportunities in the area.

On Monday 23 March 2026, we visited Groningen Seaports with 28 participants. We departed together by bus from Hanze towards Eemshaven, where two additional participants joined us independently.

During the presentation, the students received an explanation of the role of Groningen Seaports and the developments within Eemshaven and Delfzijl. Groningen Seaports manages and develops the ports and industrial sites and facilitates companies operating in sectors including energy, industry and logistics. Attention was also given to future developments in sustainable energy and infrastructure.

During the subsequent bus tour, we gained a good understanding of the various companies and activities in Eemshaven and Delfzijl. The students also learned more about the technical positions and career opportunities offered by the various companies in the area.

To conclude the excursion, we took to the water in three RIB boats, allowing us to view the port from a completely different perspective. The combination of the presentation, bus tour and boat trip made it an informative and varied afternoon.

In short, it was a successful excursion that gave the students a good understanding of Groningen Seaports and the technical opportunities within the port area.

3.1.13 STT Products (27 March 2026)

- **Where:** STT Products, Tolbert
- **When:** Friday 27 March 2026
- **Transport:** Partly together by public transport, with the remaining participants travelling independently
- **Number of participants:** 18 participants
- **Programme:** Presentation about STT Products and System125, followed by an interactive tour of various machines and projects
- **Impression:** An educational and interactive excursion during which students were introduced to machine building, automation, prototyping and the technical opportunities within STT Products.

On Friday 27 March 2026, we visited STT Products in Tolbert with 18 participants. Five students travelled together from the main railway station, while the remaining participants travelled independently.

During the presentation, the students received an explanation of the activities of STT Products. The company develops custom-made machines, production lines and automation solutions. Many projects arise from technical challenges for which no existing solution is available. As a result, STT regularly works on unique machines that are designed and built entirely for a specific application.

In addition, we were introduced to System125, a modular prototyping system developed by STT itself. This system allows technical prototypes and test setups to be quickly assembled, tested and modified. This gave the students an interesting insight into how a technical idea can be developed into a working solution in practice.

During the tour, we were able to view various machines and projects up close. Many questions were asked and answered in detail, giving the students a good understanding of the combination of engineering, machine building and automation within the company.

In short, it was a successful and interactive excursion that gave the students a good understanding of the technical activities and opportunities within STT Products.

3.1.14 Stertil (15 April 2026)

- **Where:** Stertil, Kootstertille
- **When:** Wednesday 15 April 2026
- **Transport:** By car together from Zernikeplein, with one participant travelling independently
- **Number of participants:** 17 participants
- **Programme:** Presentation about Stertil and an internship project, followed by a tour of the showroom, factory, offices and R&D department
- **Impression:** An interesting and educational excursion during which students were introduced to lifting and dock systems, product development and the internship and career opportunities within Stertil.

On Wednesday 15 April 2026, we visited Stertil in Kootstertille with 17 participants. Most of the group travelled together by car from Zernikeplein, while one participant travelled independently.

During the presentation, the students gained a good understanding of Stertil and the various activities within the company. Stertil develops and manufactures, among other things, mobile column lifts and vehicle lifts for heavy vehicles such as trucks and buses. In addition, the company develops dock systems and safety solutions for distribution centres.

A current intern spoke about his internship project, in which he is working on a new method for lifting vehicles using mobile column lifts. This gave the students a concrete understanding of the technical challenges they could work on during an internship at Stertil.

During the extensive tour, we visited the showroom, factory, offices and R&D department, among other areas. There was plenty of opportunity to ask questions, and the students gained a good understanding of the entire process from development to production.

The atmosphere within the company was pleasant and informal. Attention was also given to the various internship opportunities, which generated interest within the group. In short, a successful and educational excursion!

3.1.15 Integron Aandrijftechniek (16 April 2026)

- **Where:** Integron Aandrijftechniek, Groningen
- **When:** Thursday 16 April 2026
- **Transport:** Own transport
- **Number of participants:** 16 participants
- **Programme:** Presentation about Integron and the VRI Tech Group, followed by a tour of the workshop
- **Impression:** An interesting and educational excursion during which students were introduced to hydraulics, drive technology and the opportunities for mechanical engineers within the VRI Tech Group.

On Thursday 16 April 2026, we visited Integron Aandrijftechniek in Groningen with 16 participants. Everyone travelled independently to the location at Kieler Bocht.

During the visit, the students received an explanation about Integron and the VRI Tech Group. Integron focuses on hydraulics and drive technology and works with both customer-specific solutions and standard components. The VRI Tech Group consists of several companies, each with its own technical specialisation, allowing them to work on a wide variety of projects.

During the tour of the workshop, we saw how engineering and practical implementation come together. This gave the students a good understanding of how technical solutions are designed, assembled and ultimately applied in practice.

The opportunities for mechanical engineers within Integron and the other companies of the VRI Tech Group were also discussed. The visit provided a valuable introduction to hydraulics and drive technology, a field that had received relatively little attention during previous excursions.

The atmosphere within the company was pleasant and professional. Opportunities for further collaboration between the company and the degree programme are also being explored. In short, a successful and educational excursion!

3.1.16 Two-Day Excursion to Hannover Messe (21 & 22 April 2026)

- **Location:** Hannover Messe Exhibition Centre, Hannover, Germany
- **Date:** Tuesday 21 and Wednesday 22 April 2026
- **Transport:** Coach arranged by Tapp
- **Number of participants:** 64 participants
- **Programme:** A two-day visit to Hannover Messe, focusing on the latest developments in industry, artificial intelligence, robotics, and drive technology. The programme also included an evening activity and an overnight stay in Hannover.
- **Impression:** An impressive and educational excursion that gave students valuable insights into the latest technological developments. The wide variety of companies and innovations, combined with the social activities during the two-day trip, made it a memorable experience.

In addition to the many excursions within the Netherlands, we once again organised a two-day excursion to Hannover Messe this academic year, in collaboration with Versorium. On Tuesday 21 and Wednesday 22 April, we travelled to Hannover with approximately 80 participants to visit one of the largest technology trade fairs in the world.

Around November, we decided together with Versorium to organise this excursion again. An organising committee was formed, consisting of board members from both associations and two organisers from the previous edition. Thanks to the experience gained in previous years, the preparations generally went smoothly. Finding suitable accommodation for a group of approximately 80 people proved to be the biggest challenge. Eventually, we managed to divide the participants between two hotels in the Hannover area. Other organisational matters, such as arranging transport and entrance tickets, went smoothly. The entrance tickets were kindly provided by Siemens.

Programme

Early on Tuesday morning, we departed from Groningen Central Station on a double-decker coach operated by Doornbos. The journey went smoothly, without the need for any stops along the way, allowing us to arrive at Hannover Messe around noon. Thanks to the tickets arranged in advance, entering the exhibition went without any problems.

Once inside, it quickly became clear just how impressive and extensive Hannover Messe really is. Across the many exhibition halls, numerous companies and organisations presented their latest developments in technology and industry. Innovations in artificial intelligence, robotics, and walking robots were particularly impressive. The exhibition offered participants an excellent opportunity to explore the latest technological developments and their applications within their future professional fields.

After a successful first day at the exhibition, a joint evening programme had been planned. Unfortunately, public transport in Hannover was affected by a strike that day, making it impossible for everyone to reach the city centre. As a result, the original evening programme had to be partially adjusted. One group spent the evening at the hotel, playing various games while enjoying a few drinks. The other group managed to reach the city centre and visited a karaoke bar. Despite this unexpected setback, both groups still enjoyed a pleasant evening.

The overnight stays went smoothly. Although the hotels did not make the best first impression from the outside, the rooms were comfortable and the accommodation met our expectations. Suitable accommodation had also been arranged for the bus driver in a nearby village, where there was enough space to park the coach.

On Wednesday morning, both groups were picked up from their hotels on time and transported back to Hannover Messe. During the second day, participants had the opportunity to explore the exhibition halls they had not yet visited the previous day. Once again, a wide variety of companies and organisations were represented, ranging from Dutch businesses to major international technology companies and even the German military.

Shortly after noon, we gathered at the coach to begin our return journey to Groningen. The journey back also went smoothly, and by the end of the day, we arrived back at Groningen Central Station. After unloading our belongings and leaving the coach tidy, we could look back on a successful two-day excursion.

Evaluation

Overall, we look back on a successful two-day excursion to Hannover Messe. The collaboration with Versorium went well, and thanks in part to the experience gained during the previous edition, the organisation of the trip went largely according to plan. Transport and access to the exhibition were particularly well arranged. Finding suitable accommodation for such a large group proved somewhat more challenging, but in the end, this was also successfully resolved.

An unexpected setback was the public transport strike in Hannover, which meant that the planned evening programme could not take place entirely as intended. Fortunately, everyone adapted well to the situation, and both groups still enjoyed a pleasant evening. For future editions, it would be wise to take such unexpected circumstances into account and consider having an alternative programme available.

The excursion offered an excellent combination of interesting technological developments and social activities with fellow students. With two full days at the exhibition and an enjoyable stay in Hannover, we can look back on a memorable experience. In our opinion, Hannover Messe is certainly an excursion worth organising again in the future.

3.1.17 CAPE Holland (8 May 2026)

- **Where:** CAPE Holland, Beilen
- **When:** Friday 8 May 2026
- **Transport:** By car together from Groningen, with four participants travelling independently
- **Number of participants:** 14 participants
- **Programme:** Presentation about CAPE Holland, technical explanation of the machines and a tour of the site
- **Impression:** An impressive and educational excursion during which students were introduced to heavy foundation technology, offshore applications and the internship and career opportunities within CAPE Holland.

On Friday 8 May 2026, we visited CAPE Holland in Beilen with 14 participants. Ten students travelled together by car from Groningen, with another four participants joining in Beilen.

During the presentation, the students received an explanation of the activities of CAPE Holland. The company develops large vibratory systems used to install foundation piles for applications including offshore wind turbines. This involves impressive machinery and enormous forces. Even the smaller installations weigh close to 100 tonnes, while the largest systems are tested at loads of up to approximately 4,000 tonnes.

After the presentation, the group was divided into two. One group received further technical explanations about how the machines operate, while the other group was given a tour of the site. The groups then switched. This provided plenty of opportunity to ask questions and allowed the students to view the large machines and components up close.

The students also received information about the various opportunities within CAPE Holland. The company rents out its equipment worldwide and sends its own technical teams to assemble, operate and support the equipment on site. There are also various internship opportunities within the company. There was considerable interest in these opportunities within the group, and an application for an internship position has already been submitted.

The open atmosphere, technical explanations and impressive machinery made it a very successful and educational excursion!

3.1.18 Wolfard & Wessels (18 May 2026)

- **Where:** Wolfard & Wessels, Hoogezand
- **When:** Monday 18 May 2026
- **Transport:** Partly together from Groningen Central Station, with the remaining participants travelling independently
- **Number of participants:** 11 participants
- **Programme:** Presentation about Wolfard & Wessels, tour of the company and an in-depth look at technical drawings and ship installations
- **Impression:** An interesting and educational excursion during which students were introduced to shipbuilding, engineering and the internship and career opportunities within Wolfard & Wessels.

On Monday 18 May 2026, we visited Wolfard & Wessels in Hoogezand with 11 participants. A small group travelled together from Groningen Central Station, while the remaining participants joined us in Hoogezand.

During the presentation, the students received an explanation of the activities of Wolfard & Wessels. The company is involved in the engineering, production and installation of technical systems on board ships. These include piping systems, engine room installations and other mechanical engineering systems.

During the tour and the in-depth look at technical drawings, the students were shown how these installations are designed and prepared before they are actually installed on board a ship. This gave us a good understanding of the engineering process and the important role of mechanical engineering within shipbuilding.

Attention was also given to internship and career opportunities within Wolfard & Wessels. This was of interest to several students and provided a good understanding of the opportunities to pursue a career within the shipbuilding industry.

We received a warm welcome, and the combination of the presentation, technical insights and tour made it a successful and educational excursion!

3.1.19 Royal Bodewes (18 May 2026)

- **Where:** Royal Bodewes, Hoogezand
- **When:** Monday 18 May 2026
- **Transport:** Following the excursion to Wolfard & Wessels
- **Number of participants:** 11 participants
- **Programme:** Short introduction to Royal Bodewes, followed by an extensive tour of the shipyard and a nearly completed ship
- **Impression:** An impressive and educational excursion during which students were able to observe the entire shipbuilding process up close and were introduced to the opportunities within the shipbuilding industry.

On Monday 18 May 2026, we visited Royal Bodewes in Hoogezand with 11 participants. This visit took place directly after the excursion to Wolfard & Wessels.

After a short introduction, we went directly onto the shipyard. Royal Bodewes is involved in the design, construction and delivery of various types of ships. During the tour, the students were able to observe the construction process up close, from the initial steel structures to ships that were nearly ready for delivery.

To conclude the visit, we had the opportunity to view the interior of an almost completed ship. This clearly demonstrated how much engineering, craftsmanship and collaboration are required to build a complete ship.

Attention was also given to internship and career opportunities within Royal Bodewes. The tour gave the students a good understanding of the various technical activities and opportunities within modern shipbuilding.

In short, it was a successful and educational excursion during which the students were able to experience the practical side of shipbuilding up close.

3.1.20 Royal Wagenborg (19 May 2026)

- **Where:** Royal Wagenborg, Delfzijl
- **When:** Tuesday 19 May 2026
- **Transport:** Partly together by car from Groningen, with the remaining participants travelling independently
- **Number of participants:** 21 participants
- **Programme:** Presentation about Royal Wagenborg and its various business divisions, with additional focus on Heavy Lifting & Transport and tugboat services, followed by lunch and concluding drinks
- **Impression:** An interesting and educational excursion during which students were introduced to the various technical and maritime activities and the internship and career opportunities within Royal Wagenborg.

On Tuesday 19 May 2026, we visited Royal Wagenborg in Delfzijl with 21 participants. Twelve students travelled together by car from Groningen, while the remaining participants travelled independently.

During the presentation, the students gained a good understanding of the various activities within Royal Wagenborg. The company operates in areas including shipping, offshore, logistics, port services, tugboat services and heavy transport. Additional attention was given to Wagenborg Heavy Lifting & Transport, where complex technical and logistical projects are carried out involving the transportation and lifting of large and heavy objects.

The students also received an explanation of the tugboat services and the role they play within ports and maritime operations. This clearly demonstrated how different technical disciplines within Wagenborg come together to carry out large-scale logistical and maritime projects.

After the presentation, lunch was provided, during which the students had the opportunity to speak informally with employees. The afternoon concluded with drinks, during which considerable attention was given to internship and career opportunities within the company.

The open atmosphere and diversity of technical activities made it an interesting introduction to Royal Wagenborg. In short, a successful and educational excursion!

3.1.21 Royal Niestern Sander (19 May 2026)

- **Where:** Royal Niestern Sander, Farmsum
- **When:** Tuesday 19 May 2026
- **Transport:** Following the excursion to Royal Wagenborg
- **Number of participants:** 21 participants
- **Programme:** Short presentation about Royal Niestern Sander, followed by an extensive tour of the shipyard
- **Impression:** An interesting and educational excursion during which students were able to observe the shipbuilding process up close and were introduced to the technical activities and career opportunities within Royal Niestern Sander.

On Tuesday 19 May 2026, we visited Royal Niestern Sander in Farmsum with 21 participants. This visit took place directly after the excursion to Royal Wagenborg.

After a short presentation about the company, we went onto the shipyard for an extensive tour. Royal Niestern Sander focuses on designing, building and maintaining specialised ships for various applications. During the tour, the students were able to observe up close how different parts of a ship are produced and assembled.

During the visit, it became clear how many different technical disciplines, craftsmanship and collaboration are required to turn a ship from a design into a finished product. Employees explained the activities and projects being carried out at the shipyard at that time, and there was plenty of opportunity to ask questions.

Attention was also given to internship and career opportunities within Royal Niestern Sander. Interested students were able to discuss these directly with employees, giving them a good understanding of the opportunities within the company.

In short, it was a successful and educational excursion during which the students were able to experience the practical side of modern shipbuilding up close.

3.1.22 Scania (22 June 2026)

- **Where:** Scania, Zwolle
- **When:** Monday 22 June 2026
- **Transport:** Partly together by train from Groningen Central Station, with the remaining participants travelling independently
- **Number of participants:** 28 participants
- **Programme:** Presentation about Scania and the production process, followed by an extensive tour of the factory and outdoor site
- **Impression:** An impressive and educational excursion during which students were introduced to efficient production, logistics and the complete assembly of trucks.

On Monday 22 June 2026, we visited Scania in Zwolle with 28 participants. Approximately ten students travelled together by train from Groningen Central Station, while the remaining participants travelled independently.

During the presentation, the students received an explanation of Scania and the way in which truck production is organised. With a relatively limited number of different components, Scania is able to produce many different truck configurations. In addition, the production process is strongly focused on efficiency, logistics and ergonomics. For example, a truck carrying components arrives approximately every 90 seconds, and on average only eight hours' worth of inventory is kept in stock.

After the presentation, we were given an extensive tour of the factory on a small train. During the tour, we followed the entire production process, from individual chassis beams to the installation of the engine and cab. A complete truck is assembled in approximately six hours. This gave the students a good understanding of how production, logistics and engineering are continuously coordinated.

We also visited the outdoor site, where completed trucks wait to be transported. To conclude the visit, we had the opportunity to view a Scania truck from both the inside and outside.

The scale and efficiency of the production process were very impressive. In short, it was a very successful and educational excursion that gave the students a good understanding of modern production within the truck industry.

4. Evaluation social activities

The targets set out in the policy plan for social activities have been fully achieved. Below is a chronological review of all the social activities that took place during the academic year '25–'26:

4.1 Drinks

For most of our drinks, there is no specific evaluation of how they were organised. Every social drinks event this year took place at Gelkinge 40 or 9, and our relationship with the owner remained good throughout the year. The only area for improvement here would be to announce the date of the drinks earlier; as we tend to plan our drinks at relatively short notice, there have been occasions when the pub's availability was very limited.

4.1.1 Welcome back drinks (17th of September 2025)

- **Number of participants:** 50 people, of which 32 were signed-up through the website
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** It was a lovely get-together with a good turnout; the results of the Crazy 88 from the induction week were announced, and there were lots of first-years from both the Dutch and English programmes in attendance. As the turnout was so high, our advice for next year would be to organise this get-together at Gelkinge 9, as 50 people is very cramped in Gelkinge 40.

4.1.2 Halloween drinks (29th of October 2025)

- **Number of participants:** 65 (24 sign-ups from Tapp)
- **Type of activity:** Drinks with Scopus en Cura
- **Location:** Gelkinge 9
- **Evaluation:** There was a good turnout, and most of those present were dressed up in fun costumes. It was a fun get-together and the collaboration with the other associations went well. To really bring out the theme, a few more decorations could have been used.

4.1.3. Autumn drinks (27th of November 2025)

- **Number of participants:** 50 people (26 sign-ups from Tapp)
- **Type of activity:** Drinks with Hestia
- **Location:** Gelkinge 9
- **Evaluation:** It was a lovely get-together; the beer pong table was put to good use. The collaboration with Hestia always works well, and the members get on really well with one another.

4.1.4 Christmas drinks (17th of December 2025)

- **Number of participants:** 18 members
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** It was a fun get-together; we drank beer and Jägerbombs, had a chat and played darts. A number of members were wearing Christmas jumpers or something similar, which created a lovely Christmassy atmosphere.

4.1.5 New year's drinks (15th of January 2026)

- **Number of participants:** 22 members
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** It was great fun, and the big moment when the location for the trip abroad was announced went well.

4.1.6 Valentines drinks with Ilythia (11th of february 2026)

- **Number of participants:** 59 people (29 sign-ups from Tapp)
- **Type of activity:** Drinks and pubquiz with Ilythia
- **Location:** Gelkinge 9
- **Evaluation:** The pubquiz went well; it encouraged people to mingle, and everyone enjoyed a few drinks together afterwards.

4.1.7 New kids drinks (2nd of April 2026)

- **Number of participants:** 15 members
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** The committee had put together a playlist featuring lots of happy hardcore, and the atmosphere was great. There was another Jagerbomb deal on, and plenty of darts were being played. It was a lovely get-together, and most of those present were dressed to match the theme.

4.1.8 Spring drinks (20th of May 2026)

- **Number of participants:** 10 members
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** Everyone enjoyed a few drinks and played Shut the Box, and they made good use of the Jägerbomb deal once again.

4.1.9 Neon drinks (24th of June 2026)

- **Number of participants:** 17 members
- **Type of activity:** Drinks
- **Location:** Gelkinge 40
- **Evaluation:** The drinks party went down well. Once again, people wrote lots of funny things on each other's T-shirts, and we made good use of the budget. The Jägerbomb deal was also put to good use again. There was a bit of budget left over, which was spent on fried snacks; these went down a treat. It was another lovely end-of-term drinks party.

4.2 Sport activities and events

4.2.1 Pooling (11th of November 2025)

- **Number of participants:** 24 people (30 sign-up, 6 absences due to illness)
- **Type of activity:** Social activity
- **Location:** Poolcafé Streetlife
- **Evaluation:** It was a lovely evening; everyone was enthusiastically playing pool. Sensor was due to join in with this activity, but unfortunately the two representatives who were supposed to come along were both ill that day.

4.2.2 Karaoke (29th of January 2026)

- **Number of participants:** 12 members
- **Type of activity:** Karaoke
- **Location:** De Drie Gezusters
- **Evaluation:** We spent an hour singing and having a drink in the La Rouge karaoke booth; after a while, the atmosphere really came alive. This activity had actually been planned for earlier, but was postponed due to a code red because of icy roads. Because of the postponement, turnout was lower than expected. If this happens again, we would recommend switching to a smaller venue so that it feels a bit cosier and more intimate.

4.2.3 ME potluck (5th of February 2026)

- **Number of participants:** 28 people
- **Type of activity:** Potluck
- **Location:** ZP11
- **Evaluation:** It was a lovely evening with some delicious food. The evening kicked off with a round of introductions, during which everyone also mentioned what food they'd brought along. Two Kahoot games had also been prepared, which provided a nice change of pace.

4.2.4 Active members activity (20th of February 2026)

- **Number of participants:** 16 active members
- **Type of activity:** Pubquiz
- **Locatie:** Time-out
- **Evaluatie:** It was a lovely evening with a fun pubquiz. The pubquiz covered general knowledge but also focused on the active members themselves. After the pubquiz, everyone stayed on for a few drinks.

4.2.5 Prom (17th of March 2026)

- **Number of participants:** 275 (68 sign-ups from Tapp)
- **Type of activity:** Prom with Scopus, Cura, Fysiek and Ilythia
- **Location:** News Café
- **Evaluation:** It was a lovely evening; the DJ was great and there was a good atmosphere. The guests were very enthusiastic about the photo booth and made good use of the open bar. It was a very successful evening.

  Apart from the event itself, there were various areas for improvement within the organisation, particularly in terms of structure, communication and the division of tasks. It was difficult to schedule meetings with such a large committee; there was little response in the group chat, and tasks were not always carried out properly or on time. Furthermore, the chairperson was not actively involved with the committee, which meant that, together with Scopus, we ended up taking on a large part of the organisation ourselves. This caused quite a bit of stress and frustration within the committee.

  When these problems arose, our main priority was to act as quickly as possible to resolve the individual issues, which meant that the underlying structure received less attention. Afterwards, these points were discussed during an evaluation meeting and we drew up a plan with areas for improvement for the next prom committee, so that the organisation can run in a clearer and better-structured manner in future.

4.2.6 Jeu de boules (24th of march 2026)

- **Number of participants:** 15 members
- **Type of activity:** Social/sport activity
- **Location:** BOEL Groningen
- **Evaluation:** It started out as a fun activity, but after two rounds, most people's enthusiasm had waned a little and most of them moved over to a table for a drink. This activity wasn't as successful as expected.

4.2.7 ME bowling (8th of April 2026)

- **Number of participants:** 21 members (15 form ME and 6 from WTB)
- **Type of activity:** Social/sport activity
- **Location:** Bowlingcentrum Groningen
- **Evaluation:** Everyone was keen to be there. Each team consisted of a mix of ME and WTB students. Everyone had a great time chatting, scoring points and having a bite to eat together.

4.2.8 Alumni event WTB (24th of April 2026)

- **Number of participants:** 140 participants
- **Type of activity:** Social/study related activity
- **Location:** ZP11
- **Evaluation:** Together with Erik Westerhoff and a small committee of former students, we organised the first Mechanical Engineering Alumni event at the Hanze this year. It was a packed day's programme with plenty of time to catch up, various speakers talking about what they're doing now, lecturers explaining what the course is like today, a fun quiz, and, of course, a fun reception with drinks and snacks to round off the day. We received a huge number of enthusiastic responses from the alumni who attended regarding the programme and organisation of the day.

4.2.9 Trip abroad to Gent (27th of April until the 1st of May 2026)

- **Number of participants:** 12 members
- **Type of activity:** Trip abroad
- **Location:** Gent
- **Evaluation:** There were several fun activities planned for the trip. We started the first evening with a pub crawl, which was a great way to explore the city; over the following days, we visited a war museum, went on a guided tour of a brewery and paid a visit to ArcelorMittal. There was also quite a lot of free time during the trip, allowing members to explore the city at their leisure or plan additional activities.

  The organisation of the trip went fairly smoothly; there was good communication, regular meetings, and everyone carried out their tasks well. For various reasons, two members left the committee this year, which is a great pity, but their duties were taken on effectively by the remaining committee members. There was also particularly good communication between the reduced committee and the board, enabling them to step in where necessary.

4.2.10 Go-karting (22nd of May 2026)

- **Number of participants:** 13 members
- **Type of activity:** Sport activity
- **Location:** TeamSport E-karting
- **Evaluation:** The event consisted of two karting heats, each lasting 12 minutes. With a 24-minute break in between, where those present had time to chat about the first heat. After the final heat, everyone enjoyed a few drinks and some snacks. The event was very well received and is definitely one to repeat; it also attracted a number of members who don't usually attend events or social gatherings.

4.2.11 Diës (28th of May 2026)

- **Number of participants:** 22 members
- **Type of activity:** Social activity
- **Location:** Vlasveen 70, Roden
- **Evaluation:** There was a fun afternoon programme packed with various competitive games; dinner consisted of a delicious BBQ, followed by drinks for a while. We really enjoyed the day; a suggestion for next year would be to choose a venue in the city.

4.2.12 Active members Flunkyball (4th of june 2026)

- **Number of participants:** 9 active members
- **Type of activity:** Sport activity
- **Location:** ZP11
- **Evaluation:** Due to bad weather, the event began with drinks at the office; when the rain stopped, we held a small flunkyball tournament at Zernike, and the event concluded with drinks back at the office. Despite the low turnout, it was an enjoyable event.

4.2.13ME BBQ (11th of june 2026)

- **Number of participants:** 45 members, 35 sign-ups from Tapp (25 ME en 10 WTB)
- **Type of activity:** Social activity with TopDutch and MakerCie
- **Location:** Noorderplantsoen
- **Evaluation:** The barbecue went well and we had almost exactly enough food for everyone. Unfortunately, bad weather meant we had to finish earlier than planned, but apart from that everything went smoothly and everyone was very positive. The butcher from whom we ordered the meat for the barbecue comes highly recommended for future Tapp events; he takes care of delivery and cleaning the barbecue, communication was excellent and the meat was delicious.

4.2.14 Active members weekend (19th until the 21st of June 2026)

- **Number of participants:** 18 members
- **Type of activity:** Active members weekend
- **Location:** Schiermonnikoog
- **Evaluation:** It was a lovely weekend; on Friday evening we started the weekend at the Toxbar. On Saturday we went to the beach, did a treasure hunt and ended up back at the Toxbar. On Sunday we went home in the early afternoon.

  The organisation of the weekend went smoothly; as it's the intern's responsibility, she took care of most of the arrangements, with help from the secretary in planning the treasure hunt, and everything was done in close consultation with the treasurer, so there was a good overview of the finances.

4.2.15 Water skiing (25th of june 2026)

- **Number of participants:** 20 members
- **Type of activity:** Sport activity
- **Location:** Break Out Grunopark
- **Evaluation:** We spent two hours on our skis; there were also a few impressive manoeuvres performed on a sit-on-top board, and a number of people were able to practise wakeboarding. There were two minor incidents; those involved received excellent assistance from the Break Out staff, and in both cases a member of the board stayed with the person until the issue had been resolved. Overall, it was another very successful event and a great way to round off the year.

4.2.16 Active members padel tournament (1st of July 2026)

- **Number of participants:** 6 active members
- **Type of activity:** Sportactivity
- **Location:** Peakz Padel
- **Evaluation:** Unfortunately, there was little interest in this event; this was probably because the holidays were just round the corner. The members who did attend had a lovely time; they played a small tournament against each other, and the event concluded with a drink and a snack.

5. Evaluations

5.1 Board

Below are the evaluations written by each board member, looking back on the past year.

5.1.1 Chairman, Danny Veenstra

Absolutely brilliant! That's how I'd describe this year. I look back with pride on what we, as the board, have achieved over the past year and on the way in which the association has developed once again. For me, it has been an incredibly unique and intense year, during which I have not only grown professionally as chairman, but, above all, have learnt my limits on a personal level.

This year, I have tried to give my fellow board members as much space as possible to really make this our year. Everyone was given as much freedom as possible to contribute their own ideas, make their own choices and fulfil their roles in their own way. For me, that meant that sometimes things turned out differently from how I would have done them myself. It was precisely through this that I learnt that good leadership doesn't mean deciding everything yourself, but that you must have faith in the people around you and dare to let go when you can. Looking back on our collaboration, I am perhaps most proud of the culture we managed to build amongst ourselves. As a board, we were incredibly close-knit and had a great deal of confidence in each other's abilities. But by far the best thing, in my view, was our shared mindset: one team, one task. This really became noticeable at times when things didn't go to plan. What I found so admirable about this was that the board's response – naturally, after a brief moment of disappointment – was always very solution-oriented. There was no outpouring of criticism or negativity; instead, we worked together to address the question: *how are we going to sort this out?* That meant we were able to support one another when it was needed.

Even as the pressure mounted, there was still a sense that we were doing this together. Everyone had their own responsibilities and tasks, but ultimately we were collectively responsible for the running of the association. As chairman, this also taught me that you shouldn't just look at how each individual performs, but rather at how the whole organisation functions and where each person's strengths lie within that whole. By making the best possible use of those strengths, I believe we managed to have an incredibly successful year.

Friends have often described me this year as busy, busy and even busier. I've found that the responsibilities that come with being on the board are difficult to juggle when you're also active in two other associations and trying to work three days a week on top of that. Planning is therefore a skill I've greatly improved this year, but I've learnt that even the best planning can't solve everything. So if I had to name one important personal lesson from this year, it would be that you shouldn't skimp on your own free time. I've always been someone who struggles to take a break when I actually need to. My first instinct is often just to carry on, even if it means getting a few hours' less sleep. This year, however, I've realised the price you pay for that. If you consistently fail to get enough rest, it ultimately affects how you function, how much energy you have and how much attention you can give to others. The people who have noticed this most are my fellow board members. At one point, I realised that my busy schedule was actually preventing me from fulfilling my responsibilities and keeping the commitments I'd made to the board as well as I expected of myself. That was a significant moment for me. As chairman, I believe I should set a good example, and to be honest, I don't think I've always done that. The problem I created for myself here is that I find it difficult to expect others to fulfil certain responsibilities when I myself have sometimes let things slip due to my own scheduling. Improving this habit has really been a process of trial and error for me. I've learnt to set my boundaries earlier, to think more carefully about what's really important at any given moment and, above all, that asking for help is absolutely not a sign of weakness. After all, taking responsibility doesn't mean you have to do everything yourself. Sometimes, taking responsibility actually means letting people know in good time that something isn't working out and working together to find a solution.

An important part of my role was liaising between Hanze University and our association. I held regular discussions with Richard Benes, our programme manager, to discuss the state of affairs within the association and the programme, raise any issues and explore ways in which we could support one another. In addition, I had several meetings with the director of the institute. At the start of this year, that was Carine Joosse. We discussed funding for the trip to the Hannover Messe and established arrangements for this which can also be used in future years to provide financial certainty for this trip. Later in the year, Jan-Jaap Aué took over the role, and we had an introductory meeting with him to discuss the role of the study association and the value we bring to the degree programme. We also held a meeting with him, attended by all the study associations from the engineering programmes, regarding the accommodation of all the offices. During this meeting, particular emphasis was placed on the importance of study associations and just how vital office space is for them. Unfortunately, he was not of much help in this regard. The discussions with members of the reorganisation working group were very draining over the last quarter. Thanks to lots of talks and a touch of Frisian stubbornness, we've fortunately managed to secure another acceptable new office space. Although at the start of this year I thought that these sorts of discussions were nothing but daunting and tedious, I soon realised just how much I actually enjoyed them. This was the place where I could make a difference for our association and really show what we stood for.

I was also pleasantly surprised by my interactions with companies. During my board application interview, I was actually convinced that the role of external coordinator wouldn't really be for me. At first, being in constant contact with companies didn't seem like something I'd find energising. In practice, however, the opposite turned out to be true. In particular, the meetings where Leon and I visited companies together to explore potential partnerships really feel like some of the most memorable moments of this year.

I'd like to thank all the members, the Advisory Committee and everyone else involved for all the moments and support this year; without you, there would be no Tapp. I'd also like to thank the four people who've shown me just how quickly a year like this can fly by. There's no one I'd rather have done this with, and certainly none of the four I'd have wanted to miss out on. Tom, Renzo, Danique and Leon, I'd like to thank you all so much for this absolutely wonderful year, the many moments of laughter, the late-night adventures, the deep discussions, the brilliant quotes, your trust and, above all, all the unforgettable memories.

Oant sjen!

Kind regards,

Danny Veenstra

5.1.2 Secretary, Tom Snoek

Now that I have reached the end of my year as secretary, I look back with great pleasure on the personal and professional development I have experienced throughout the year. Halfway through the year, I set several clear goals for myself. Above all, I wanted to create more structure and balance, improve my planning and prioritisation skills, and continue developing both in my role as secretary and as a person. Looking back now, I believe I have made significant progress in all these areas.

The structure of my work steadily improved throughout the year. One of the main reasons for this was better and clearer communication, both within the board and with others. In addition, I maintained a well-organised schedule throughout the year. I learned that not everything can be done at once and that sometimes you have to make conscious decisions about which tasks deserve the highest priority. At the beginning, I found this quite challenging, as I preferred to complete everything as quickly as possible. Over time, however, I became better at determining what needed immediate attention and what could wait. As a result, I gained a much clearer overview of my responsibilities.

I have also developed considerably in my role as secretary. Tasks that initially required a great deal of time and attention became increasingly familiar as the year progressed. Working with Congressus and maintaining the membership administration are good examples of this. In the beginning, I regularly had to figure out how certain features and procedures worked, whereas later on I was able to navigate these much more easily. I also gained more experience and confidence in taking minutes, writing emails, planning and communicating. While I sometimes doubted how best to approach certain tasks at the beginning of the year, I became much more independent and confident in handling them towards the end.

When I reflect on what went well during the second half of the board year, I am particularly proud of the consistency and structure I managed to maintain. A board year involves an enormous variety of activities, meetings and responsibilities. Precisely because there was almost always something going on, I am proud that I managed to continue carrying out my responsibilities effectively throughout the entire year.

The moments when I felt I was truly making a difference to the association were often the smaller ones. For example, when members approached me with questions and I was able to help them. These questions could concern practical matters within the association, but also things such as finding an internship. It is incredibly rewarding when someone comes to you with a problem or question and you can genuinely help them move forward.

Of course, there were also things that did not go quite as well. I do not believe I made any major mistakes, but I did notice that my motivation started to decline slightly towards the end of the board year. Throughout almost the entire year, you are constantly busy, moving from one activity to the next while also dealing with all the other responsibilities that come with being a board member. There is almost always something that needs to be arranged or organised. Once the biggest activities were behind us and things started to quiet down, I

noticed that my own energy levels began to drop as well. After a year of being busy almost continuously, I was simply ready for a holiday and some well-deserved rest.

With the knowledge I have now, I would have worried less about certain things at the beginning of the year. As a new board member, a great deal comes your way, and almost everything seems important. Throughout the year, I learned that you cannot do everything at once and that setting priorities is sometimes essential. Looking back, I wish I had trusted this process a little more from the beginning.

I have also developed considerably on a personal level. At the start of the board year, I was someone who tended to observe new situations before getting involved. Nowadays, I find it much easier to approach people. My mindset has increasingly become: "You never know unless you ask." Throughout a board year, you constantly meet new people, fellow board members, companies and members of the association. As a result, I have become much more comfortable starting conversations and making new connections.

In addition, I have learned to express my opinions more clearly within the board. Fortunately, we were often on the same page as a board, but that does not mean everyone always had exactly the same ideas. Sometimes, someone raises a point that others have not yet considered, which can ultimately lead to a better solution. During a BOT session at the beginning of the year, several fellow board members mentioned that they appreciated the fact that I had an opinion on most topics and was willing to express it. I see this as a valuable confirmation of the progress I have made in this area.

I have also learned a great deal about taking responsibility and knowing when to delegate tasks. Taking responsibility for my own duties is something I consider important, and I have always tried to do so throughout the year. At the same time, I learned that taking responsibility does not necessarily mean having to solve everything on your own. Earlier in the year, I sometimes wanted to finish tasks myself simply because I considered them to be "my" responsibilities. Later on, I became better at recognising when things were becoming too much and at asking for help or dividing tasks when necessary. Ultimately, this benefits not only myself but also the functioning of the entire board.

The cooperation within the board remained strong throughout the year. Naturally, there were moments when the pressure was higher than usual. During particularly busy periods, everyone had a lot on their minds, and tensions at the office could occasionally rise. However, what I consider most important is that we were able to discuss these situations openly with one another. We tried not to focus solely on our formal board responsibilities, but also made a conscious effort to continue spending time together informally to relieve some of the pressure. I therefore believe that, in the end, we worked extremely well together.

Looking back on the entire board year, I do so with an enormous sense of joy and appreciation. It has been an incredibly intensive year in which I have learned a great deal, both in my role as secretary and on a personal level. At the same time, countless wonderful memories have been made. Evenings spent out in the city with the board until late at night,

constitution drinks with board members from other study associations, activities with our members, and all the other moments that make a board year so special. It has been incredibly busy, sometimes exhausting, but above all, an unforgettable and enjoyable experience.

I would not have missed this year for the world. I am proud of the progress I have made and of everything we have accomplished together as a board. Finally, I would therefore like to thank my fellow board members and all the members of SV Tapp for a fantastic year. Without them, this board year would never have become the experience it turned out to be.

Kind regards,

Tom Snoek

P.S. Tapp hiiiigh!

5.1.3 Treasurer, Renzo Rozema

With a strong sense of satisfaction and fulfilment, I look back on the past year. For me, it was a year in which I found myself in a world that was completely unfamiliar to me, encountering things that I would normally never have come across on my own.

I embraced the year as an opportunity to step outside my “bubble” and open myself up to as many of the things that came my way as possible. Social drinks, activities, travelling — before my year on the board, I rarely took part in these kinds of things because I was convinced that social activities were simply not for me. By setting that feeling aside and making an effort to be present nonetheless, I came to realise that there is more nuance to this way of thinking. It is not necessarily the social aspect itself, but rather the crowds and unpredictability that come with these activities that can sometimes make me feel out of place. I have also learned that this effect is significantly reduced when you have the right people around you. Contrary to what I initially expected, I therefore ended up greatly enjoying all the activities this year.

As for my role as treasurer, almost everything went smoothly. My predecessor had laid a solid foundation that I could build upon, and together with the very detailed handover document, there was essentially no ambiguity about the expectations or the tasks that needed to be carried out. Of course, there were some minor stumbling blocks, the first round of membership fee collection being a good example. I carried out all the administrative procedures exactly as prescribed, but I only realised too late that there was an error in the order of the emails sent to the members. After correcting this, I immediately updated the handover document as well, so that my successor will be prepared for this. In this way, we collectively make the association a little better and more efficient every year.

In addition, it has become clear that I am well suited to and greatly enjoy managing and organising. I therefore intend to continue doing this in the future, albeit in a different form from my role at Tapp, through my volunteer work at Nienoord Spoorwegen.

With regard to the figures in the accounts, I am very satisfied with how the financial year progressed. No budgets were exceeded, and there was room to introduce new initiatives, such as a second activity for active members and an office yearbook. Thanks to a combination of higher membership fee income on the one hand and activities that turned out to be less expensive than expected, such as the Gala and Diës, on the other, we achieved a healthy positive result. This will contribute to the long-term financial sustainability of the association.

As was also the case with my predecessor, communication with the SSA regarding the various funds did not always go as smoothly as hoped. There was no uncertainty about which documents needed to be submitted; however, response times often left much to be desired. For example, between January and June I was consistently working to obtain clarity regarding the internationalisation fund and to secure the associated funding. However, due to internal circumstances within Hanze and the SSA, combined with changes to the fund’s criteria, it was not possible to submit the final results until July. As a result, this funding had not yet been received by the end of the financial year and will therefore be carried forward as an

outstanding receivable into the 2026–2027 financial year. The remaining funds were received before the end of the financial year.

On the other hand, we did receive positive support from the SSA in certain areas. For example, we were made aware that the activities fund can also be used for excursions. We made use of this for the first time during our visit to Groningen Seaports.

In conclusion, I have not regretted my decision to serve on the board for a single moment. I have thoroughly enjoyed the challenges, the enjoyable moments, and the opportunities to learn. I would like to sincerely thank everyone who played a large or small role in these experiences over the past year. I will look back on the memories we created together with a smile for the rest of my life.

Kind regards, and all the very best,

Renzo Rozema

5.1.4 Internal Coordinator, Danique Eekelder

My main aim for this year was to build a friendly and engaged group of active members. Judging by a successful active members' weekend, some really enjoyable active members' activities and fun committee meetings, I would definitely say that we've succeeded in this. This year, quite a few people who weren't previously active have become involved, and most of them were very enthusiastic about it. I therefore expect that a large number of them will continue to play an active role next year as well.

As well as building up an active membership base, I've learnt a lot this year about my own limits and time management. At the start of the year, I took on lots of tasks here and there. These were often small jobs that I thought I could just 'squeeze in' in between other things. But I soon realised that they often took a bit longer than expected and that these tasks piled up quite quickly, leaving me with little time for other things I needed to sort out. Things have improved in this regard, though: I've started saying 'no' more often to 'small' tasks, I've looked to other people or committees who could take them on, and in this way I've learnt to delegate more and more. This remains an area for me to focus on, however. As soon as I feel a bit more at ease, I'm quickly tempted to take on extra tasks again. It's therefore something I need to be constantly mindful of. At the same time, I've noticed that I've made progress in this area: I recognise more quickly when my schedule is getting too full and try to respond to it sooner.

I've also got better and better this year at asking for help when I needed it. At first, I wanted to do everything myself and show that I could manage on my own. After I'd taken on too much a few times, the board reminded me of the saying: 'One team, one task.' I got better at pointing out when something wasn't working or was becoming too much. By putting our heads together, we often came up with solutions I hadn't thought of myself, or sometimes, as soon as I voiced the problem out loud, it turned out to be smaller than it had seemed in my head.

Another thing I'll take away from this year, above all, is just how much fun I've had. I've thoroughly enjoyed working with all the different committees and taking part in all the activities that went with it. I've also really enjoyed the social side of being on the executive committee. I've got to know lots of new people and gained a wealth of valuable experience.

Finally, I am incredibly happy with my board. I found it a truly special experience to be part of such a close-knit team where we were always there for one another. Even when I was a bit disorganised myself, my board remained calm and trusted that I'd get things sorted, or that I'd let them know if I hadn't. When something went wrong, we worked together to find a solution rather than blaming each other. That support, camaraderie and trust within the board have made this year complete for me.

All in all, I'm very pleased with my year as Intern Co-ordinator. I've largely achieved my goal of building an active and friendly group, whilst at the same time learning a great deal about planning, setting boundaries, communicating and asking for help. Although there are still areas where I want to continue to develop, I feel that I've grown stronger as a person in these respects. Above all, I look back on an incredibly enjoyable and rewarding year, during which I got to know lots of people, learnt a great deal and, above all, had a lot of fun.

I'd like to thank my absolutely lovely, fun and friendly fellow board members for a brilliant year, I couldn't have asked for better people to work with. Thank you, Danny, Tom, Renzo and Leon.

Kind regards,

Danique Eekelder

5.1.5 External Coordinator, Leon Mourits

What a fantastic year it has been! Two years ago, I never thought I would embark on an adventure like this. Over the past year, I have had the opportunity to learn an incredible amount in areas that you do not usually encounter during your degree programme. From contacting companies for excursions and new partnerships to maintaining contact with our (active) members. In addition, I completed the minor in Board Management, which allowed me to look at my board year from a different perspective as well.

In terms of partnerships, the year had both successes and setbacks. At the beginning of the year, two new partners were found relatively quickly, while other potential collaborations ultimately did not materialise. For a complete overview of the developments and partnership income, I refer to Chapter 3.2 *External Partners and Sponsorship*.

One of the aspects I look back on with great pleasure is organising the excursions. During the first few months, I mainly organised these myself. After the Christmas break, I took this on together with what was then the excursion committee, now the study committee. Apart from two excursions with quite a few last-minute cancellations, there were fortunately no major setbacks, and I look back with great pleasure on the various company visits we were able to organise.

Throughout the year, I mainly learned that for companies, it is not always about the size of an excursion, but rather about what they can gain from such a visit. After all, students are potential interns and future employees for companies. An excursion therefore provides companies with a valuable opportunity to introduce students to their organisation and get them enthusiastic about their field of work. This insight helped me throughout the year when approaching companies and organising new excursions.

Unfortunately, I also had to deal with a number of setbacks regarding partnerships. For example, there was an ongoing issue for quite some time concerning an invoice from an existing partner. For a long time, we were unable to get in contact with the company. Eventually, it became clear that due to staff changes, the necessary information had not been properly transferred. After several conversations, the invoice was eventually paid. In the end, something positive even came out of the situation: we were able to arrange an excursion with this company for next year.

In addition, shortly before the HALV, two partners unexpectedly terminated their ongoing contracts. Later in the year, a third partner also decided not to renew its contract for the time being due to a lack of assignments for students. In total, this represented €2,550 in potential and expected income.

After the HALV, I therefore actively continued approaching companies and following up on conversations that were already ongoing. Ultimately, I managed to bring back a former partner of the association and secure two new partners. Together, these three partners account for €2,200. In addition, I have received written confirmation from a new partner, and the contract is currently awaiting signature.

The partnership target for this year was €7,250. Ultimately, €7,175 in partnership income was realised within this financial year. In addition, another €2,300 will be received in the new financial year. Since we are able to close our own year financially with the amount already achieved, we have chosen to pass this €2,300 on to the incoming board. Especially considering the unexpected setbacks throughout the year, I am very pleased with the final result and with the foundation we have been able to lay for the next board.

For a future board, I would particularly recommend keeping contact with (potential) partners personal and warm. In my experience, telephone contact is often faster and more effective than repeatedly sending emails. When a company shows interest, an in-person meeting is also preferable to a meeting via Teams. The contact feels more personal, and you gain a better understanding of what a partner wants to achieve through the collaboration. However, make sure that agreements made by telephone or during a meeting are always confirmed in writing afterwards. This prevents uncertainty about what exactly has been agreed upon. Even after a collaboration has been established, regular contact remains important in order to maintain the relationship for future years.

Another goal I had for this year was to organise an internship fair. At the HALV, I adjusted this goal to developing a plan of action. I have now presented this plan to the incoming board so that they can decide whether they would like to organise the internship fair next year. Although I would have liked to continue working on this myself, next year I want to focus more on my studies and my external responsibilities within the association. I therefore believe that organising the internship fair in addition to these responsibilities would demand too much of me.

Fortunately, for the new year, we have managed to arrange another incredibly fun activity with a new partner: a soapbox race! Initially, we wanted to organise this as the closing event of the association year. Later, it was decided to move the race and use it as the closing event of the introduction period. This means that the incoming board already has a great activity lined up to kick off the year together with a new partner.

In addition to my responsibilities within the association, I completed and successfully finished the minor in Board Management over the past year. I learned a great deal from this, particularly in the areas of ethics and law. I have become more conscious of the importance of properly documenting agreements and viewing situations from another person's perspective. For example, what could cause a contract to fail, and how can this be prevented or resolved? But also: why does someone respond in a certain way, and how can I relate that back to my own norms and values? Because I encountered many of these topics directly during my board year, I found the minor to be of great added value and was able to apply what I learned directly in practice.

Looking back, I am especially incredibly proud of the past year and of our board. Together, we experienced many great, educational and, above all, enjoyable moments. I have realised how much value there is in the responsibilities and experiences you gain within an association. I have learned to communicate more professionally with external parties, to prioritise more effectively and to remain solution-oriented even when faced with setbacks.

Two years ago, I never expected that I would take this step. Now that the year has come to an end, I am mainly incredibly glad that I did. It was a year full of new experiences, challenges, valuable collaborations and, above all, many enjoyable moments. In the coming year, I will continue to contribute to the association, but for me, it is also time to shift my focus back towards my studies. I look back with an incredible amount of enjoyment and pride on a fantastic and educational board year.

Kind regards and see you soon,

Leon Mourits

6. Committees

6.1 Evaluation committees

Below are the evaluations of all the committees, looking back on the past year.

6.1.1 Activity committee

The Activities Committee started this year with five members; unfortunately, one of them dropped out of the study and therefore decided to leave the committee as well. Towards the end of the year, another committee member also stopped responding and attending meetings. As all activities had already been planned by that point, no action was taken to officially remove this member from the committee. As this member also failed to respond to the order form for the committee jumpers and the questionnaire for the almanac, it was decided not to involve them in these matters.

The Activities Committee has tried to take the timetables of first- and second-year students into account as much as possible when planning activities and social gatherings, taking into consideration exams, deadlines and early lectures. Due to timetable changes, there were a number of occasions this year where, despite the committee's careful planning, an early lecture or deadline still fell on the day after an activity or social gathering; this was not limited to social activities alone. This situation was improved towards the end of the year through closer communication with the timetable coordinators.

Furthermore, communication between the Activities Committee and the Executive Committee went well, and the committee functioned effectively this year.

6.1.2 Almanac Committee

This year, the Almanac Committee consists of one member and is supplemented by the secretary and the internal coordinator. We have once again managed to publish a physical almanac this year. The committee started the year full of enthusiasm; they quickly came up with a theme and had lots of great ideas for the content of the almanac. The original aim was to have the almanac finished before the summer holidays, but this ultimately proved unrealistic. The deadline was pushed back and, due to various holiday plans, the almanac was finalised later than hoped this year.

In hindsight, it's a good thing we took this extra time; the committee has once again put a great deal of effort and work into the almanac this year, and we're very proud of the result.

6.1.3 Diës committee

The organisation of the Diës went very smoothly. The committee started with a clear idea of what the day should look like and then worked this out step by step in a structured manner. In the run-up to the Diës, too, the committee had a clear schedule, setting out who would be responsible for which preparations and when. This also made it easy for the executive committee to contact the right person whenever they had any questions.

This year, the Diës committee was an English-speaking committee. This is a good way of giving more ME students the opportunity to get involved in the association. It worked very well this year. For next year, however, I would recommend making the Travel Committee English-speaking, as this committee's external communication already takes place largely in English.

6.1.5 Mechanical Engineering committee

This year, the Mechanical Engineering Committee consisted of four members. They started the year with lots of great ideas and plans and organised three successful events this year. These events attracted both international and Dutch students, thereby achieving the committee's objective. For next year, I would perhaps recommend organising more ME events, as the turnout for these was very good.

6.1.6 Promotion committee

This year, the promotions committee consisted of three people. They released two merchandise items, both of which sold well. They were also responsible for the majority of this year's online promotions, which they handled well. Halfway through the year, the committee realised that they had lost their focus somewhat and were increasingly organising promotions at the last minute. To improve this situation, they came up with a solution themselves: the role of chair was handed over to a committee member who had more time for it than the original chair. This enabled the new chair to keep a better track of the committee's deadlines.

Together with the chair and the internal coordinator, the promotions committee also drew up the brand guidelines this year. This is a significant step forward for the association's professionalism and digital image.

6.1.7 Travel Committee

The Travel Committee started this year with four members; unfortunately, one of the members dropped out of the course very quickly and consequently left the committee. Halfway through the year, it became impossible to contact one of the other committee members; several attempts were made and, following consultation with the executive committee, this person was removed from the committee. As this happened fairly close to the trip, no attempt was made to find a new member for this committee. The remaining committee members took on all the outstanding tasks effectively and were supported by the board where necessary.

The trip itself went very well; there was a clear plan, in the form of a superb itinerary. The trip was packed with interesting excursions, interspersed with plenty of free time and scope to explore the city for ourselves.

The preparations and organisation of the trip went smoothly; there was good communication within the committee, and everyone carried out their tasks well and on time. Communication also went well during the trip itself, meaning we encountered few problems, or any that did arise were resolved very quickly.

6.1.8 Study committee

The Study Committee was established during the HALV. The reason for this was to emphasise that the committee is not only intended to organise excursions, but can also focus on other study-related activities, such as workshops. Various ideas in this regard were put forward throughout the year. Due to the busy schedule in the final period of the academic year, it was ultimately decided not to organise any further workshops this year. However, several lecturers were informed of the plans and have indicated that they would be keen to collaborate on them. Assuming that the Study Committee continues next year, there will certainly be opportunities to organise enjoyable and informative workshops.

This year, the committee consisted of five members, including the internal and external coordinators. The initial target was to organise fourteen excursions. In the end, however, it turned out that more was possible. Partly due to demand from the members and the committee's dedication, nineteen excursions were ultimately organised. In addition, two pub lectures and a workshop on salary negotiation took place. This means the initial target was more than achieved, and the committee has demonstrated its ability to respond effectively to the wishes of its members.

One area of focus this year was the English-language activities. Interest in English-language excursions proved to be lower than expected. For one excursion, not a single English-speaking student had signed up, following which it was decided to hold this excursion in Dutch. Ultimately, five English-language excursions and one English-language pub lecture were offered. The remaining activities were organised and delivered in Dutch.

All in all, the study committee can look back on a successful first year. The aim of exploring the organisation of workshops this year has not yet been achieved, although there are several ideas that can be passed on. On the other hand, considerably more excursions were organised than had been set as a target beforehand.

A solid foundation has also been laid for the coming academic year. Three excursions have now been arranged for the start of the year. We're keeping the destinations of these excursions under wraps for the time being.

6.1.8 Podcast committee

The Podcast Committee consisted of three members this year. The podcast was a completely new concept for Tapp, and we can certainly be proud of what we've achieved this year. There was plenty of variety between the episodes, and each one included a study-related segment. We received lots of enthusiastic feedback on the first episode, and former members in particular found it a fun way to keep up to date with what was happening in the society. Unfortunately, later in the year we saw a dip in listener numbers on Spotify; it is difficult to pinpoint exactly why this happened. We enjoyed setting up the podcast, but we would advise thinking about ways to retain listeners if the podcast is to continue.

Recording, cutting and editing an episode involves more work than we had anticipated at the start of the year. It is therefore a good thing that the target number of episodes was set fairly 'low'. The committee functioned well this year and the members participated enthusiastically in the recordings.

6.1.9 Board application committee

The Selection Committee is an advisory body that supports the Executive Committee in selecting prospective board members. This year, the committee consisted of the chair, the secretary, Joshua van Leeuwen and Alieke Bos.

The committee met twice to draw up a plan and prepare for the interviews. The interview round took place in a room at the VanDoorenveste. There were three applicants in total, from whom a prospective board of three people was ultimately selected.

The committee functioned well, met once more to make a well-considered choice, and is satisfied with the division of responsibilities within the new prospective board. Finally, it wishes them every success for the coming year and has every confidence in their ability to perform their duties.

6.1.10 Complaints Committee

Under the code of conduct for student societies, it has become compulsory this year to appoint a complaints committee when a society's membership exceeds 400 members. The complaints committee operates as an independent body separate from the executive committee and investigates and assesses whether a complaint is justified or unfounded. It may then issue a recommendation to the executive committee.

This year, the complaints committee did not receive a single complaint; however, the committee did check once every three to four weeks to see if any further emails had been received.

6.2 Financial audit committee

Over the past year, the financial audit committee was available to advise, support, and oversee the Treasurer with regard to the association's financial management. During both financial audits, the Audit Committee was not present in full. This was handled flexibly, with the absent member carrying out the initial review of the financial report in these cases. This way of working ensured that all documents were thoroughly checked and that useful and substantive feedback was provided throughout.

The Board, and the Treasurer in particular, would like to express their sincere gratitude to Brian Wittermans, Joey Ray, and Rosan Hankel for their commitment to the financial audit committee over the past year.

6.3 The Advisory Board

Over the past year, we have greatly benefited from the support of our Advisory Board. They were always available whenever we needed feedback, encountered challenges or sought advice. At the beginning of the year, they also provided valuable assistance in drafting our policy plan, offering extensive feedback and actively contributing their ideas.

Throughout the year, we mainly consulted the Advisory Board on significant matters within the association, such as the Hannover Messe and preparations for a General Members' Meeting (ALV). During these moments, it was particularly valuable to be able to rely on their experience and advice.

As a board, we would therefore like to sincerely thank the Advisory Board for their support, involvement and assistance throughout the past year.

The Advisory Board consisted of Marjan Kroes, Mathijs Leunge and Matthijs Zut.

7. Transfer of the board

Board Veenstra was committed to ensuring that the transfer to the ‘26–’27 board ran smoothly and efficiently. We made use of the transfer document, the ‘Tapp Bible’, which was drawn up by board Pekema and updated by board van Tol and board Schinkel. We have also updated this document ourselves. In addition, there was an individual transfer of the roles, as well as a transfer weekend where both the current and new board came together.

The transfer was a crucial moment for both the current and the new boards, as it is essential to ensure that the new board is able to take over its duties as quickly as possible. The aim was to ensure this transfer ran smoothly by working to a structured plan, including clear objectives and deadlines.

7.2 Summary of the transfer process

The Board application committee and the current board jointly ensured that the recruitment process ran smoothly and that every candidate had access to the necessary information. The transfer document was used as a guide during the transfer. In June, each person had a personal transfer meeting for their role, during which all tasks and responsibilities were discussed. This also involved the exchange of useful tips and tricks, and a start was made on the tasks to be completed before the start of the coming year. The transfer weekend could not take place until mid-August due to everyone’s holiday arrangements; however, as individual meetings had already taken place, this did not affect the process.

Epilogue

The board would like to extend its heartfelt thanks to its active members for their hard work this year and for all the fun they brought to the club; without you, we would not have been able to organise so many enjoyable events over the past year. We would also like to thank the Advisory committee for their contribution and support this year. Finally, we would like to thank the institute for making the trip to the Hannover Messe financially possible.

We hope this has provided a sufficient insight into our achievements.

On behalf of the eleventh board of the study association Technisch Appèl,

Danny Veenstra,

Chairman ‘25-’26